



DAMI-ZC

REPLY TO  
ATTENTION OF:

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CONFIDENTIAL  
DEPARTMENT OF THE ARMY  
OFFICE OF THE ASSISTANT CHIEF OF STAFF FOR INTELLIGENCE  
WASHINGTON, D.C. 20310

Executive Registry

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MEMORANDUM THRU: DIRECTOR, DEFENSE INTELLIGENCE AGENCY

FOR: THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Improving the United States Intelligence Board Structure  
and Procedures

1. (C) At the 1 March 1973 meeting of the United States Intelligence Board (USIB), you asked for suggestions on improving the USIB structure and its procedures. In examining possible areas of improvement we discovered that Army intelligence personnel currently are members of 44 USIB committees, subcommittees and working groups. We greatly appreciate the opportunity to serve on these committees and in the USIB deliberations. This has been most beneficial to the Army. It appears feasible, however, to consolidate some of these committees. In the following paragraphs are some ideas on consolidation and the rationale for Army participation in USIB activities.

2. (C) Two major consolidations appear feasible and productive.

a. Consolidate the scientific and technical (S&T) intelligence production-type USIB committees and reduce the number of S&T subcommittees. A good portion of the committee production work could be done by the Departments responsible for S&T production. The primary producer could be tasked to coordinate his products among the concerned components in the community.

b. Consolidate the requirements-type committees. By being able to compare HUMINT, PHOTINT and SIGINT requirements, a single committee should be able to provide better recommendations to USIB. The committee would need improved methods of identifying our highest priority needs and evaluating the response to them. One step might be raising the requirements knowledge level of senior intelligence officials and our principal customers. To do this USIB could review, perhaps monthly, the highest priority needs, their justification, and steps taken to meet them.

3. (U) Continuing Service participation in USIB and its committees is of particular concern. The ACSI and the Army members of USIB committees

Classified by DAMI-ZC

SUBJECT TO GENERAL DECLASSIFICATION  
SCHEDULE OF EXECUTIVE ORDER 11652  
AUTOMATICALLY DOWNGRADED AT TWO YEAR  
INTERVALS

Army Review Completed

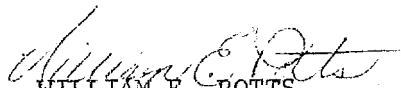
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represent Army planners and decision makers and put forth their recommendations in the light of the Army's understanding of land combat operations. The ACSI supports the Chief of Staff in the Chief's dual role as a member of the Joint Chiefs of Staff and the Chief of Staff of the Army. In this capacity, the ACSI is very close to the primary Army customers of the national intelligence efforts. They use the product extensively in the formulation of Army plans, doctrine, force structure, weapon systems and research and development. A working knowledge of the major events taking place in the national intelligence community and the capabilities and limitations of the national systems is essential for the ACSI to discharge these responsibilities.

  
WILLIAM E. POTTS  
Major General, GS  
ACofS for Intelligence

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